- Uses inclusive language (e.g., spouse or partner vs. wife or husband)
- $\Box$  Greets people authentically, takes an interest in everyone
- $\square$  Speaks up when people are being excluded
- $\square$  Asks who else needs to be in a meeting to understand the whole situation
- $\square$  Respects confidentiality about information shared
- □ Links to others' ideas and feelings
- □ Uses "ouch" and "oops" situations as teachable moments
- $\square$  Seeks to understand others
- $\hfill\square$  Listens and engages as an ally
- $\hfill\square$  Creates a sense of safety for all employees, partners, and customers
- Creates opportunities for everyone to have a voice and present their views
- □ When people make mistakes, immediately takes appropriate action to address missteps
- Actively learns about other cultures (e.g., attends events, employee network groups, etc.)
- $\square$  Mentors' others from different diverse segments
- □ Shares results from employee engagement surveys; uses data to make improvements
- Encourages and enables others to participate in D&I events and groups
- Leads the team to establish and follow group norms for a safe and inclusive workplace

	Seeks and promotes opportunities for employees to participate in activities where their
div	versity can add value to the team

- $\square$  Sets performance goals that support an inclusive culture
- Participates in processes and practices that enable diverse representation in the workplace (e.g., supplier diversity, recruiting, etc.)
- Takes the time to have challenging conversations

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