$\square$Uses inclusive language (e.g., spouse or partner vs. wife or husband)

$\square$Greets people authentically, takes an interest in everyone
$\square$ Speaks up when people are being excluded
$\square$ Asks who else needs to be in a meeting to understand the whole situation
$\square$ Respects confidentiality about information shared

$\square$Links to others' ideas and feelings

$\square$Uses "ouch" and "oops" situations as teachable moments

$\square$Seeks to understand others

$\square$Listens and engages as an ally

$\square$Creates a sense of safety for all employees, partners, and customers

$\square$Creates opportunities for everyone to have a voice and present their views
$\square$ When people make mistakes, immediately takes appropriate action to address missteps $\square$ Actively learns about other cultures (e.g., attends events, employee network groups, etc.)

Mentors' others from different diverse segments
$\square$ Shares results from employee engagement surveys; uses data to make improvements
$\square$ Encourages and enables others to participate in D\&l events and groups
$\square$ Leads the team to establish and follow group norms for a safe and inclusive workplace
$\square$ Seeks and promotes opportunities for employees to participate in activities where their diversity can add value to the team
$\square$ Sets performance goals that support an inclusive culture


Participates in processes and practices that enable diverse representation in the workplace (e.g., supplier diversity, recruiting, etc.)
$\square$ Takes the time to have challenging conversations

